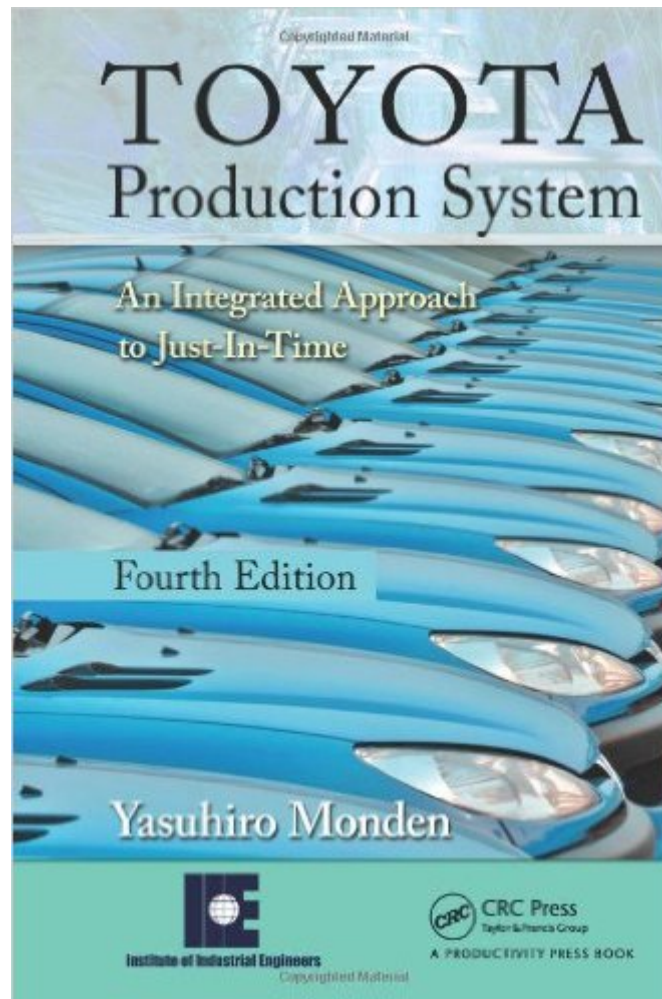


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# Toyota Production System: An Integrated Approach To Just-In-Time, 4th Edition



## Synopsis

A bestseller for almost three decades, *Toyota Production System: An Integrated Approach to Just-In-Time* supplies in-depth coverage of Toyota's production practices, including theoretical underpinnings and methods for implementation. Exploring the latest developments in the Toyota Production System (TPS) framework at Toyota, this new edition updates the classic with new material on e-kanban, mini-profit centers, computer-based information systems, and innovative solutions to common obstacles in TPS implementation. Yasuhiro Monden, instrumental in introducing the JIT production system to the United States, explains the logic and methodologies of the TPS. Extending the humanized aspect of production introduced in the third edition, *Toyota Production System: An Integrated Approach to Just-In-Time, Fourth Edition* explains how to cultivate the culture and way of thinking needed to establish the TPS holistically across your organization. Exploring the link between kaizen methods and calculation methods in TPS, this edition includes new chapters on:

- The goal of TPS One-piece production in practice
- Kaizen costing
- Material handling in an assembly plant
- Smoothing kanban collection
- Determination of the number of kanban
- New developments in e-kanban
- Cultivating the spontaneous kaizen mind

Following in the footsteps of its bestselling predecessors, the fourth edition provides easy-to-follow guidance for implementing the TPS in your organization. It explains how Toyota has adapted and reacted to recent fluctuations in demand, quality problems, and recalls. It also includes an appendix that considers the recent tsunami in Japan and investigates how to reinforce the JIT system to ensure supply chain flow during sudden stoppages at individual locations within the chain.

## Book Information

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## Customer Reviews

With all of the recent attention to "Lean Manufacturing" (Womak, The Machine That Changed The World, Lean Thinking), this book, now in its third edition, is different. Rather than telling you how to implement the Toyota Production System, Monden gives the reader a comprehensive technical description of how the entire system functions, and how the pieces work together to form the most efficient production system known. This is not, however, a generic overview. This book covers Toyota's implementation as it applies to building their products. Nevertheless, the principles translate to every industry where things are made. Any serious practitioner or industry leader attempting to implement or operate a lean production system needs to read, and re-read, this book.

Throughout of this book you can find specific solutions for a lot of problems in the actual industry. Every single concept is transformed in a new idea with this wonderful tools that you need to learn if you are working at any industry with needs to reduce their waste, costs, improve the assembly lines, etc. As student of a master degree this book allowed me to understand concepts and information about the process of the TPS. Totally worth it.

I have been practicing the application of Lean principles for 13 years and have read many books on the subject. I thought this book would make a nice addition to the library, but I was mistaken. The book starts out okay, but then seems to lack focus and direction. I am a linear thinker and the book just seemed to jump around. The examples were weak and the illustrations were often times on different pages (frustrating). There are a few nuggets of details, but overall I found the book of little value and would not recommend it to anyone.

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